



Premier and Minister for Veterans

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1 William Street Brisbane
PO Box 15185 City East
Queensland 4002 Australia
Telephone +61 7 3719 7000
Email ThePremier@premiers.qld.gov.au
Website www.thepremier.qld.gov.au

The Honourable Ann Leahy MP
Minister for Local Government and Water and
Minister for Fire, Disaster Recovery and Volunteers
1 William Street
BRISBANE QLD 4000

Dear Minister *Ann*

Queenslanders have put their faith in us to deliver a fresh start for our great state. As the Minister for Local Government and Water and Minister for Fire, Disaster Recovery and Volunteers, you have a critical role to play and that will come with significant responsibility.

The Right Plan for Queensland’s Future is a comprehensive plan that will require discipline, focus and unity to deliver.

Together we will ensure safety where people live, provide health services when Queenslanders need them, respect taxpayers’ money, deliver a place to call home for Queenslanders, and drive government to work for the people.

It is my expectation that you will work every day of this term of Government to deliver these priorities for Queensland. As Minister for Local Government and Water and Minister for Fire, Disaster Recovery and Volunteers, you are ultimately responsible for the following Government agencies:

Your portfolio responsibilities
Department of Local Government, Water and Volunteers
Queensland Fire Department
Queensland Reconstruction Authority

I want you to closely align your work every day with the following commitments we have made to Queenslanders.

Our fundamental commitment to Queenslanders
to restore safety where you live
to reinstate health services when you need them
to return respect for your money
to reimagine a place to call home
to redesign a government that works for you

I have outlined for each minister the values I want to drive our Government’s agenda across the Queensland Government agencies which you have carriage for, these are:

Core portfolio values	
Department of Local Government, Water and Volunteers Queensland Fire Department	<p><u>Local Government</u></p> <ul style="list-style-type: none"> • Create an environment where the Local Government sector is empowered, including through fit for purpose legislation. • Ensure local government is held to high levels of integrity and accountability, while enabling Councillors to serve their community without unnecessary regulatory burden. <p><u>Water</u></p> <ul style="list-style-type: none"> • Focus on delivering generational water infrastructure across Queensland that will secure supply and foster economic growth. • Address future water requirements for further population growth. <p><u>Fire, Disaster Recovery and Volunteers</u></p> <ul style="list-style-type: none"> • Deliver swift and well-planned response and recovery to disasters where and when they occur by bringing together agencies and expertise from across Government. • Ensure the recovery from disaster delivers improved and more resilient communities and community infrastructure.

In addition to the values outlined above, the key portfolio deliverables that should be your priority include the following:

Key portfolio deliverables	
Department of Local Government, Water and Volunteers Queensland Fire Department	<ul style="list-style-type: none"> • Rebuild State and council relations by maintaining a respectful and equal relationship. • Establish the red tape reduction Taskforce 100 within the first 100 days of this term of government, streamlining approvals and removing barriers for local government projects. • Work with local government to boost housing stock across Queensland. • Make the Works for Queensland permanent and guarantee the funding package to a minimum of \$100 million each year, supporting councils to deliver projects and jobs locally. • Build better communities by working with councils to deliver the water, sewerage, road and parks infrastructure projects needed in new housing developments. • As a standing member, contribute to our Government's Cabinet Housing Ministerial Taskforce Cabinet Committee, ensuring that Queensland Government agencies are focussed on scaling up supply of housing stock across Queensland to meet the demand for our growing population. • Work closely with the Deputy Premier, Minister for State Development, Infrastructure and Planning and Minister for Industrial Relations, the Treasurer, Minister for Energy

and Minister for Home Ownership, and the Minister for Housing and Public Works and Minister for Youth to implement the Government's 'Securing our Housing Foundations' Plan that will deliver one million new homes by 2044, including an additional 53,500 social and community housing dwellings.

- In consultation with relevant stakeholders, reform the Office of the Independent Assessor and Councillor Conduct Tribunal to ensure they are fit for purpose.
- Strengthen the Queensland Betterment Fund through a permanent boost in funding of \$40 million per year to increase disaster resiliency of our communities. Work with your Federal Government counterpart and advocate for matched funding.
- Following the Parliamentary Inquiry into Breaking Down Barriers to Volunteering, work to implement the recommendations to drive up participation rates and improve opportunities for the volunteer workforce.
- Progress the WaterTight water plan with
 - five new or upgraded weirs to be built on Thomson River, Longreach
 - new weir on Boyne River, Mundubbera
 - new weir on Barambah Creek, Murgon
 - progress a business case for Scenic Rim Water for Warrill Irrigation Project
 - rebuild Paradise Dam to fix Labor's failures.
- Complete an urgent review of water sources for South East Queensland with a comprehensive review of dam options for South East Queensland in particular, including attention towards flood mitigation for communities along the Brisbane River.
- Develop a water security plan for the entire State, including an analysis of all 23 regional water plans in this term of Government, with a focus on affordability for the end user.
- Deliver a further immediate review of the current pipeline of water security projects across the State, ensuring shovels hit the ground faster.
- Expand the delivery of our Natural Resource Management Program to better protect our natural environment.
- Ensure adequate resourcing and maintenance of infrastructure and assets for the Queensland Fire Department.
- Work with ministerial colleagues to deliver effective communications technology across Queensland Fire Department (including the Rural Fire Service) and other frontline agencies to boost response capabilities.
- Strengthen fire management and community safety by investing in new Fire and Rescue Stations in key areas, expanding digital fire signage, and supporting local resources such as light attack vehicles.

I will meet with you regularly to discuss progress in implementing these actions.

We all know that many Queenslanders are struggling under significant cost-of-living pressures. In addition to the deliverables listed above, I urge you to identify opportunities to provide long-term cost-of-living relief through structural improvements and prudent oversight for those portfolio areas for which you have carriage for.

It is critical to remember that every decision a minister makes, and all actions taken, must be in the interest of the Queensland public. It is imperative that those decisions and actions should be made without regard to personal, political or other immaterial considerations.

A strong and stable public service creates a strong and stable Queensland. The Queensland Public Service are integral to being able to implement our ambitious and important agenda for the state.

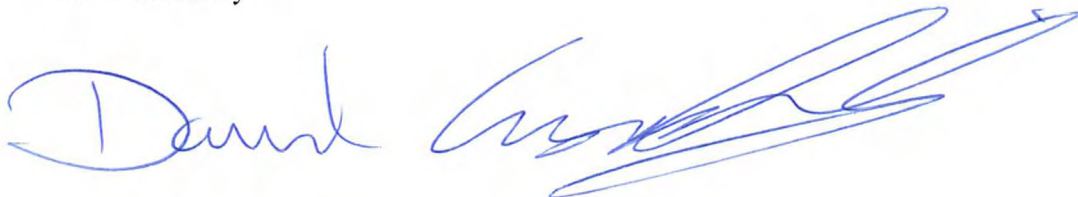
I expect ministers and their staff will engage with chief executive officers and departmental staff with the highest levels of courtesy and respect. I expect you will be an engaged and visible leader for the public servants in your department, both in the central office and the regions, and that you will strongly support your frontline staff in the important work they do.

Your engagement with the Queensland Public Service should always be in accordance with *The Queensland Ministerial Handbook, Ministerial Code of Conduct, Code of Conduct Ministerial Staff Members*, along with ensuring your staff always adhere to the *Protocols for communication between ministerial staff members and department employees*.

It is also important you familiarise yourself with 'Governing Queensland' for the suite of policy and administrative handbooks. These documents are available on the Department of the Premier and Cabinet's website at www.premiers.qld.gov.au. These documents provide an explanation for the processes of Government in Queensland.

We have been given the incredible privilege of serving the people of Queensland as their Government. I look forward to working with you to deliver for every Queenslanders.

Yours sincerely



DAVID CRISAFULLI MP
PREMIER AND MINISTER FOR VETERANS